

REQUEST FOR PROPOSALS FOR

**ACQUISITION OF ASSETS OF
THE CHESTER WATER AUTHORITY
AFTER AND SUBJECT TO TRANSFER OF THE ASSETS
PURSUANT TO THE MUNICIPALITY AUTHORITIES ACT**

ISSUED BY

**CITY OF CHESTER
OFFICE OF THE MAYOR
1 E. FOURTH STREET, 2ND FLOOR
CHESTER, PA 19013**

RFP NUMBER

2020-CWA-01

DATE OF ISSUANCE

FEBRUARY 12, 2020

SUBMISSION DEADLINE

11 A.M. – MARCH 9, 2020

PRIMARY INFORMATION

- I-1. Purpose.** This request for proposals (this “RFP”) provides to those interested in submitting proposals to acquire assets of the Chester Water Authority (the “Authority”) sufficient information to enable respondents (hereinafter, “Offerors”) to prepare and submit a proposal to the City of Chester (“Chester” or the “City”). This RFP contains instructions governing the requested proposals, required elements, general evaluation criteria, and other matters specific to this RFP.
- I-2. Point of Contact.** The Office of the Mayor of the City (the “Mayor’s Office”) has issued this RFP on behalf of the City. The sole point of contact in the Mayor’s Office and the City for this RFP shall be Candice Thompson, Clerk (the “Point Person”). All inquiries about this RFP shall be directed to the Point Person and must be submitted in writing, preferably by electronic mail to cthompson@chestercity.com.
- I-3. Background.**
- A.** The City organized the predecessor to the Authority to provide services to the people of Chester in 1866, reorganized the entity as the Chester Municipal Authority in 1939, and renamed it as the Chester Water Authority in 1965.
 - B.** The Authority supplies water to a population of approximately 200,000 in a service area which includes 31 municipalities in Delaware and Chester Counties. Amongst its operations, the Authority uses water from the Susquehanna River and Octoraro Creek, treats water at a Treatment Plant located near the Octoraro Reservoir, owns and operates transmission facilities, storage facilities, and a distribution system, including transmission mains comprised of approximately 665 miles of pipeline. These assets, and others used in the provision of water services by the Authority are the “Water System Assets”.
 - C.** Pursuant to the Municipality Authorities Act, 53 Pa. C.S. §§ 5601-5623 (the “MAA”), as the incorporating entity, the City believes it is authorized to cause the Authority to be terminated and/or the assets of the Authority transferred to the City, after satisfying outstanding obligations of the Authority.
 - D.** In 2016, the Commonwealth of Pennsylvania adopted Act 12 pursuant to which the Commonwealth, *inter alia*, established a process to facilitate the privatization of the assets of certain municipal authorities, while ensuring that the incorporating governments received a fair market value for such assets and ensuring that the ratepayers receive services of the highest quality within a rate structure regulated by the Pennsylvania Public Utility Commission (the “PaPUC”).
 - E.** On or about January 24, 2019, the Authority’s board adopted a ten (10) percent rate increase (the “Rate Increase”), purportedly to provide the cash for a settlement with the City (that the City did not agree to), and to pay for expansion of the Authority’s system. The Rate Increase has not been finally implemented.

- F. Whether the City has the right to cause the Chester Water Authority to transfer the assets, and related issues, are the subject of litigation currently pending in the Delaware County Court of Common Pleas with some interim orders on appeal to the Commonwealth Court (the “Litigation”). Each prospective Offeror is encouraged to review the records and the dockets in all pending litigation. The ultimate closing on a transaction with an Offereor will be contingent on several factors including the Litigation being resolved in the favor of the City including, if required, appeals that may be time-consuming.

I-4. Anticipated Transaction and Key Criteria. The City has determined that it will consider proposals under which it will, in simultaneous transactions, satisfy all outstanding obligations of the Authority, including defeasing the lien of any outstanding indenture by paying off all obligations issued thereunder, obtaining a conveyance of all the assets of the Authority either by contract or operation of law, and selling all or a portion of the Water System Assets as a complete system to a third party. The City may impose certain restrictions or limitations on some assets prior to transferring them to a third party. This process is designed to comply with the MAA and, in appropriate circumstances, Act 12. The City may or may not terminate the Authority at the time of such transfers. This RFP seeks bids from Offerors in such a transaction.

- A. If, after review of proposals, the City decides to proceed with a transaction, the City would intend to sell to the Offeror substantially all of the Water System Assets, including real and personal property, which it acquires from the Authority (the “Assets”), with a few exclusions. The only Assets expected to be retained by the City will be cash, cash equivalents, insurance policies, certain books and records, and any assets which may not be sold as a matter of law. It is expected that this transaction would occur simultaneously with, and be conditioned upon, the City’s acquisition of the Authority’s assets after successful completion of the Litigation.
- B. Offerors may be an existing authority, a government, or a private for-profit or not-for-profit entity. Each Offeror must be able to provide high-quality water services to users of the Water System Assets, must meet federal and state standards for water quality and service, and must provide high quality customer service. Each Offeror must have experience with large water systems and be able to comply with applicable law. Each Offeror’s history and record of performance will be weighed by the City when evaluating proposals. Such history may include work of Offeror personnel in prior positions.
- C. The City is also interested in protecting the ratepayers throughout the Authority’s service area, including the people of the City. Offerors will also be evaluated on the rates to be set initially (the City prefers rates to remain as currently implemented without all or some of the Rate Increase), the duration of those rates, and contractual or regulatory approvals required for future rate hikes. These protections will be weighed by the City when evaluating proposals.

- D.** Because of the unusual situation where the Authority is litigating to block any proposed transaction, and the City does not have control of all of the information relating to the Water System Assets, the City anticipates that it may only be able to provide limited due diligence, representations, and warranties to Offerors. Offerors are encouraged to review the information below, and public filings of the Authority. Some such information is available from the Authority's website and other information may be found in other governmental filings, for example, those with the Department of Environmental Protection and the EMMA service of the Municipal Securities Rulemaking Board.
- E.** The scope of required information, representations, and warranties and the City's ability to meet such obligations will be considered by the City when evaluating proposals.
- F.** The City will agree to endeavor to get the Authority to cooperate in any transaction. However, such efforts should not be relied upon by Offerors and the cooperation of the Authority should not be a condition to any proposal but it may be a condition to a portion of the consideration. Any conditionality due to the cooperation of the Authority will be considered by the City when evaluating proposals.
- G.** There are almost certainly going to be certain approvals needed for the transaction, ranging from environmental approvals to, if the sale is not to an authority or government, approval of the PaPUC. All such approvals may be conditions precedent to closing if so specified in the proposed agreement. However, the City will weigh the reasonableness and burden of such conditions when evaluating proposals.
- H.** The City is economically distressed and has short-term economic needs. As such, key factors in the analysis of proposed bids will be (i) the total amount of consideration at closing on the sale of the Assets to the Offeror, (ii) expected rate increases, timing of next rate increase and means to mitigate or stabilize rates and (iii) the total amount of any non-refundable deposits or immediately accessible payments to be made by the Offeror to the City. Both the total amount bid for the Assets and the amount of such non-refundable deposits or payments and the terms offered with respect to each will be weighed by the City when evaluating bids. Any limitations or restrictions relating to use of funds must be detailed explicitly in the submitted proposal.
- I.** The City anticipates that any agreement entered into arising out this RFP, if any, will include as conditions precedent to closing a final resolution of the litigation pertaining to the City's right to undertake the contemplated transaction and, if required, approval of the PaPUC.

- I-5. Identification of Prospective Offerors and Questions.** Offerors are requested to identify themselves by submitting their entity name, and their name, email address and phone number to the Point Person on or before noon on February 24, 2020.

If an Offeror has any questions regarding this RFP, the Offeror must submit the questions by email (with subject line “2020-CWA-01 Questions”) to the Point Person. All questions must be submitted before 11 a.m. local time on February 26, 2020. Where the City chooses to answer or respond to a question, the Point Person will provide the additional information, and if the City believes appropriate, the text or a summary of the question (“Answers”). Answers will be emailed to all Offerors who have registered under the prior paragraph and/or, at the City’s discretion, and if appropriate, made available in a data room or other similar process. For those who have not registered, copies of responses will be available in hard copy for pickup from the Mayor’s Office during normal business hours (together with the emails and, if utilized, data room, the “Distribution”).

All Answers are to be considered as an addendum to, and part of, this RFP. The City shall not be bound by any verbal information nor shall it be bound by any written information that is neither contained within this RFP nor formally issued as an addendum by the City. The City does not consider questions to be a protest of the specifications or of the solicitation.

- I-6. Addenda to the RFP.** If the City deems it necessary to revise any part of this RFP before the proposal response date, the City will undertake a Distribution.

- I-7. Response Date.** To be considered for selection, submissions as described below must arrive at The Office of the Mayor, 1 E. Fourth Street, 2nd Floor, Chester, Pennsylvania, on or before 11 a.m. local time on March 9, 2020. Offerors who send proposals by mail or other delivery service should allow sufficient delivery time to ensure timely receipt of their proposals. The City will not accept proposals via facsimile transmission or any other means, unless the Contact Person expressly agrees in writing prior to the deadline. If, due to inclement weather, natural disaster, or any other cause, the Mayor’s Office is closed on the proposal response date, the deadline for submission of proposals will be automatically extended until 11 a.m. on the next business day on which the Mayor’s Office is open, unless the City otherwise notifies Offerors. The City will reject without review any late proposals.

I-8. Proposal Requirements.

- A. Proposal Submission:** To be considered, Offerors should submit a complete response to this RFP to the City, using the format provided in Section I-8.B. The entire proposal shall be submitted as PDFs on either a CD or a standard USB flash drive, and any spreadsheet shall also be provided in Excel without any tabs locked or protected. Additionally, each Offeror shall deliver eight paper copies of the primary submission and is requested, but not required, to provide four paper copies of all exhibits. The CD or flash drive should clearly identify the Offeror and include the name and version number of the virus scanning software that was used to scan the CD or flash drive before it was submitted. An official authorized to bind the Offeror to its provisions must sign the proposal. For this RFP, the proposal must remain valid for 360 days or until a contract is fully executed. If the City selects the Offeror's proposal for award, and such award is approved by the City Council of the City, the contents of the selected Offeror's proposal will become contractual obligations, except to the extent the contents are changed through negotiations.

Each Offeror submitting a proposal specifically waives any right to withdraw or modify it, except that the Offeror may withdraw its proposal by written notice received at the Mayor's Office address for proposal delivery prior to the hour and date specified for proposal receipt. An Offeror or its authorized representative may withdraw its proposal in person prior to the exact hour and date set for proposal receipt, provided the withdrawing person provides appropriate identification. An Offeror may modify its submitted proposal prior to the exact hour and date set for proposal receipt only by submitting a clearly identified revised submission, which should contain any written pages of errata and a complete revised electronic submission on CD or flash drive marked as "Revised Proposal" which complies with the RFP requirements.

- B. Proposal Format:** Except as expressly required herein, Offerors are encouraged to communicate their proposal in a form that best meets their needs. Offerors should provide any other information thought to be relevant, but not applicable to the enumerated categories, as an appendix to its proposal. Offerors are encouraged to prepare their proposals simply and economically, providing a straightforward, concise description of the Offeror's ability to meet the requirements of this RFP.

Each proposal shall contain at least the following elements:

- i) Summary of key economic terms. Such summary shall set forth:
 - a) the total purchase price to be paid at Closing for the Water System Assets, and material conditions or terms relating thereto;
 - b) the total amount of the non-refundable deposit(s) or initial payments, together with specific milestones upon which such payments will be made (e.g., execution and delivery of an agreement of sale) and material conditions or terms relating thereto;

- c) any subsequent deposit(s) or payment(s) to be made prior to closing, the timing thereof, and material conditions or terms relating thereto;
 - d) any cap on rate increases (and the baseline for such increases) for any period of years, and the process by which the rates will be increased thereafter;
 - a) It is expressly requested that Offeror compare the total change in estimated customer revenues from Authority customers based on Offeror's proposed rates for calendar years 2021-2023 to those previously authorized by the Authority's board of directors;
 - b) These comparison dates and rates are acknowledged to be estimates, but are requested for the purpose of making like comparisons between proposals; and
 - e) any cap, on post-closing economic exposure for the City.
- ii) A history of Offeror's experience with public water systems and the qualifications of Offeror and its key personnel. This section shall be as comprehensive and complete as is necessary to ensure the City's comfort in the partner that would be providing water to its citizens and its neighbors.
 - iii) Experience in operations under the supervision of the Pennsylvania Department of Environmental Protection or other similar regulatory schemes.
 - iv) A form of conditional, proposed contract for the purchase of the Assets.
 - v) Such other information as Offeror deems appropriate to set forth its qualifications, including, but not limited to, Offeror's financial capabilities and the proposed value initiative to the City and to ratepayers.

The City reserves the right to request additional information which, in its opinion, is necessary or advisable to assure that the Offeror's competence, number of qualified employees, business organization, and financial resources are adequate to perform the requirements of this RFP.

The City may make investigations as deemed necessary to determine the ability of the Offeror to complete the anticipated transaction to acquire the Assets, and provide high quality services post-closing, and the Offeror shall furnish to the City all requested information and data. The City reserves the right to reject any proposal if the evidence submitted by, or investigation of, such Offeror fails to satisfy the City that such Offeror is properly qualified and has sufficient resources.

- I-9. Alternate Proposals.** While the City has identified the basic approach to meeting its requirements, it encourages Offerors to be creative and propose their best ideas for meeting the requirements set forth herein. The City may, in its sole discretion, accept alternate proposals that do not meet the strict requirements set forth herein.
- I-10. Discussions for Clarification.** Offerors may be required to make an oral or written clarification of their proposals to the City to ensure thorough mutual understanding and responsiveness to the solicitation requirements. The City may initiate requests for clarification. Clarifications may occur during the evaluation and selection process.
- I-11. Best Offers.** While not required, the City reserves the right to conduct discussions with one or more Offerors for the purpose of obtaining “last and best offers.” To obtain last and best offers from Offerors, the City may, in any combination and order, schedule oral presentations or meetings, request revised proposals, enter into pre-selection negotiations, or take such other actions as it deems necessary and prudent.

CRITERIA FOR SELECTION

II-1. Mandatory Requirements. To be eligible for selection, a proposal must both be timely received from the Offeror and be properly signed by an officer of Offeror who may legally bind the Offeror. These requirements are the only RFP requirements that the City will consider to be non-waivable. The City reserves the right, in its sole discretion, to (1) waive any other technical or immaterial nonconformities in an Offeror's proposal, (2) allow the Offeror to cure the nonconformity, or (3) consider the nonconformity in the scoring of the Offeror's proposal.

II-2. Evaluation Criteria. Evaluation of the proposals involves a weighing of different economic and non-economic interests, and thus there is no single numeric metric that will be applied. In evaluating the proposals to determine the best responsible offer, a non-exclusive list of elements likely to be considered by the City include:

A. Economic Factors.

- i) Total purchase price for the Assets and assumed timing thereof.
- ii) Non-refundable deposits or other immediately available payments, and timing and conditions thereof.
- iii) Rate concessions for residential ratepayers, including the initial level and duration of such concessions and the process applicable to rate setting after such period. Include a table illustrating assumed rates for residential customers for 2021-2031.
- iv) Tax implications to the City of Chester from the Offeror's proposal.
- v) Financial structure of Offeror, and ability to perform obligations under the contract, and whether such abilities are conditioned on market or other conditions.
- vi) Amounts assumed to be spent on the Authority for capital improvements between the date hereof and closing of the transaction
- vii) Amount assumed to be spent by Offeror, post closing on securing all necessary Easements and Rights of Way.
- viii) Amounts assumed to be spent by Offeror on Capital Expenditures during 2021-2025.
- ix) Identify any Assets assumed in your proposal to be Excluded Assets.
- x) Number of years assumed in your proposal that the Collective Bargaining Agreement will be maintained with existing employees prior to bargaining.
- xi) Costs assumed in your proposal of compliance with regulatory mandates, consent decrees or consent orders from 2021 -2025.
- xii) List all additional economic factors that your proposal assumes and is integral to your bid.

B. Technical and Operator Quality.

- i) History of performance with a similar water system or systems.
- ii) Record of legal compliance in operation of prior water systems or systems.
- iii) Customer service record in other operations.
- iv) Likelihood to close transactions, including any past record of acquisitions of water systems.
- v) Requirements for approval and expected likelihood of approval of transaction by required regulators.
- vi) Other technical factors.
- vii) Ability to undertake capital improvements to the assets, including system enhancements.
- viii) Ability to obtain financing for the transaction and for subsequent operations and capital improvements.
- ix) Proposal and ability to maintain and enhance system safety and security.

C. Contract Structure.

- i) Conditions on economic terms.
- ii) Ability for the City to provide the desired representations, warranties and covenants and City's desire to limit same.
- iii) Flexibility if the Authority is not cooperating.
- iv) Maximum cap on City liability post-closing.
- v) Excluded assets and performance of outstanding contracts of the Authority.
- vi) Other terms of the proposed agreement.

D. Other Issues.

- i) Long-term responsiveness to concerns of Chester residents.
- ii) Commitments to gender and racial diversity in recruitment, employment, and contracting.
- iii) Commitments to recruitment of employees and contractors from the people and businesses located in the City.
- iv) Track record and experience working with small diverse businesses.
- v) Workforce treatment history.

II-3. Evaluation Process and Determination of Best Responsible Offeror. The Mayor of the City has designated a team of staff and outside professional advisors to provide advice on this decision and negotiate a contract and related terms, but the final decision to accept any proposal must be made by resolution of the City Council of the City.

ADDITIONAL TERMS

III-1. Use and Disclosure of Proposals.

- A. **Confidential Information.** The City is not requesting, and does not require, confidential proprietary information or trade secrets to be included as part of Offerors' submissions to evaluate proposals submitted in response to this RFP. Accordingly, except as provided herein, Offerors should not label proposal submissions as confidential or proprietary or trade secret protected. Any Offeror who determines that it must divulge such information as part of its proposal must submit the signed written statement described in paragraph III-1.B. below and must additionally provide a redacted version of its proposal, which removes only the confidential proprietary information and trade secrets, for required public disclosure purposes.
- B. **Public Disclosure.** After the award of a contract pursuant to this RFP, all proposal submissions are potentially subject to disclosure in response to a request for public records made under the Pennsylvania *Right-to-Know-Law*, 65 P.S. § 67.101, *et seq.* If a proposal submission contains confidential proprietary information or trade secrets, a signed written statement to this effect must be provided with the submission in accordance with 65 P.S. § 67.707(b) for the information to be considered exempt under 65 P.S. § 67.708(b)(11) from public records requests. If financial capability information is submitted in response to this RFP, such financial capability information is exempt from public records disclosure under 65 P.S. § 67.708(b)(26).
- C. **City Use.** All material submitted with the proposal shall be considered the property of the City. The City has the right to use any or all ideas not protected by intellectual property rights that are presented in any proposal regardless of whether the proposal becomes part of a contract. Notwithstanding any Offeror copyright designations contained in proposals, the City shall have the right to make copies and distribute proposals internally and to comply with public record or other disclosure requirements under the provisions of the City's policies, any applicable law, or rule or order of any court of competent jurisdiction.

III-2. News Releases. Offerors shall not issue news releases, Internet postings, advertisements or any other public communications pertaining to this RFP without prior written approval of the City, and then only in coordination with the Mayor's Office.

III-3. Notification of Award. Offerors whose proposals are not selected will be notified when contract negotiations have been successfully completed and the City has received the final negotiated contract signed by the selected Offeror.

III-4. Cancellation of RFP; Rejection of Proposals. The City reserves the right, in its sole and complete discretion, to cancel this RFP or to reject any proposal received.

- III-5. Incurring Costs.** The City is not liable for any costs the Offeror incurs in preparation and submission of its proposal, in participating in the RFP process or in anticipation of award of a contract.
- III-6. Inclusion of Contract.** Offerors are encouraged to provide with their bid a proposed form of contract for the purchase of the Assets. The City, in its sole discretion, may undertake negotiations with Offerors whose proposals, in the judgment of the City, show them to be qualified, responsible, and capable of closing the anticipated transaction and providing long-term services. Contracts with significant post-closing obligations on the City will be disfavored. Nothing herein shall preclude the City from negotiating the form of any contract.
- III-7. Prior RFP.** This RFP is similar to, but has been revised from, the RFP previously issued, and cancelled, in connection with these assets (RFP 2019-CWA-01, promulgated June 12, 2019). The City returned all proposals received with reviewing same, except insofar as, opening was required to determine to whom to return responses. Nothing in the evaluation of this RFP will be based on the responses to RFP 2019-CWA-01.
- III-8. Offeror's Representations and Authorizations.** By submitting its proposal, each Offeror understands, represents, and acknowledges that:
- A.** All of the Offeror's information and representations in its proposal are material and important, and the City may rely upon the contents of such Offeror's proposal in awarding the contract. The City shall treat any misstatement, omission or misrepresentation as fraudulent concealment of the true facts relating to the Proposal submission as punishable pursuant to 18 Pa. C.S. § 4904.
 - B.** The Offeror has arrived at the price(s) and amounts in its proposal independently and without consultation, communication, or agreement with any other Offeror or potential Offeror.
 - C.** The Offeror has not disclosed the amount of the proposal, nor the approximate price(s) or amount(s) of its proposal to any other firm or person who is an Offeror or potential Offeror for this RFP, and the Offeror shall not disclose any of these items prior to the deadline to submit this RFP nor will it share such information with other Offerors or their agents during the process of negotiations.
 - D.** The Offeror makes its proposal in good faith and not pursuant to any agreement or discussion with, or inducement from, any firm or person to submit a complementary or other noncompetitive proposal.

- E.** To the best knowledge of the person signing the proposal for the Offeror, the Offeror, its affiliates, subsidiaries, officers, directors, and employees are not currently under investigation by any governmental agency and have not in the last five (5) years been convicted or found liable for any act prohibited by state or federal law in any jurisdiction, involving conspiracy or collusion with respect to bidding or proposing on any public contract, except as the Offeror has disclosed in its proposal.
- F.** To the best of the knowledge of the person signing the proposal for the Offeror and except as the Offeror has otherwise disclosed in its proposal, the Offeror has no outstanding, delinquent obligations to the Commonwealth including, but not limited to, any state tax liability not being contested on appeal or other obligation of the Offeror that is owed to the Commonwealth.
- G.** The Offeror is not currently under suspension or debarment by the City, the Commonwealth of Pennsylvania, any other state or the federal government, and if the Offeror cannot so certify, then it shall submit along with its proposal a written explanation of why it cannot make such certification.

APPENDIX TO RFP 2020-CWA-01

CERTAIN INFORMATION ABOUT THE ASSETS AND THE AUTHORITY

The information in this Section is collected from published information presented by the Authority and is provided for common analysis only. The City cannot and does not make any representation to the accuracy of the information below.

- A. The Authority operates on a fiscal year ending December 31.
- B. A copy of audited financial statements of the Authority for the past several years can be found on EMMA.
- C. The number of water system customers by customer type for 2014-2018 were:

Number of Water System Customers						
Fiscal Year Ended December 31,						
	Residential	Commercial	Industrial	Fire Protection	Other Utilities	Total Customers
2018	40,803	2,328	44	580	10	43,765
2017	40,492	2,329	44	573	10	43,448
2016	40,574	2,317	46	561	10	43,508
2015	40,256	2,287	46	549	10	43,148
2014	40,060	2,270	46	537	10	42,923

- D. Below is a comparison of revenues by customer types.

	<u>Residential</u>	<u>Commercial</u>	<u>Industrial</u>	<u>Fire Protection</u>	<u>Other Utilities</u>	<u>Total</u>
2018	\$16,270,379	\$ 7,006,726	\$ 8,262,780	\$ 3,902,103	\$ 6,749,553	\$ 42,191,541
2017	16,471,074	5,885,341	7,414,215	4,001,045	7,158,892	40,930,567
2016	15,921,450	7,832,237	7,555,707	3,741,370	6,674,498	41,725,262
2015	16,471,639	7,285,786	7,351,148	3,702,036	6,797,191	41,607,800
2014	16,665,843	7,153,923	6,975,529	3,620,516	6,699,432	41,115,243

E. Below is a table of the top ten customers by billing 2016, 2017, and 2018.

Top Ten Customers by Annual Billing

	<u>2018</u>	<u>2017</u>	<u>2016</u>
1. Monroe Energy	\$ 3,213,722	\$ 3,188,818	\$ 3,209,521
2. Evonik Degussa	1,140,612	1,152,180	1,081,744
3. Kimberly Clark	1,022,671	903,100	940,150
4. Sunoco	941,924	886,509	944,205
5. Covanta	581,582	626,849	725,996
6. Concord Beverage	410,026	332,318	288,795
7. Braskem America's	334,858	356,932	317,570
8. George Hill Correctional Facility	296,490	299,239	321,620
9. Crozer Hospital	225,446	228,669	220,897
10. PA Dept. of Corrections	186,684	142,338	188,391
	<u>\$8,354,014</u>	<u>\$8,116,952</u>	<u>\$8,238,889</u>

F. Below are certain fee schedules as of December 31, 2018. These do not include the Rate Increase.

**Base Charges - Village Green East and West Service Areas
Fiscal Year Ended December 31, 2018**

<u>Size of Meter</u>	<u>Per Month</u>
3/4 Inch and 1 Inch	\$14.26
3/4 Inch	\$18.36
1 Inch	\$27.54
1 1/2 Inch	\$61.56
2 Inch	\$104.87
3 Inch	\$222.59
4 Inch	\$365.90
6 Inch	\$663.01
8 Inch	\$1,587.60
10 Inch	\$2,395.44
12 Inch	\$2,691.36

*combined residential general service and fire service

**Base Charges - Private Fire Protection Service – Metered or Unmetered
Fiscal Year Ended December 31, 2018**

Size of Meter
or Service Size

	Village Green East	Village Green West
5/8 Inch		
3/4 Inch	\$14.26	\$17.16
1 Inch	\$22.14	\$25.74
1 1/2 Inch	\$48.82	\$57.20
2 Inch	\$78.73	\$92.73
3 Inch	\$134.46	\$158.29
4 Inch	\$241.06	\$281.49
6 Inch	\$482.11	\$563.20
8 Inch	\$872.86	\$1,020.58
10 Inch	\$1,442.99	\$1,689.42
12 Inch	\$2,078.57	\$2,429.92

**General Service - Consumption Charges
Fiscal Year Ended December 31,**

Consumption Charges -Village Green East Service Area

	Gallons Per Month	Per 1,000 Gallons
For the First	25,000	\$4.61
For the Next	225,000	\$2.96
For all Over	250,000	\$2.31

Consumption Charges -Village Green West Service Area

	Gallons Per Month	Per 1,000 Gallons
For the First	25,000	\$5.92
For the Next	225,000	\$4.15
For all Over	250,000	\$2.95

**Other Water Utilities Service
Consumption Charges
Fiscal Year Ended December 31, 2018**

	East	West
Rate per 1,000 Gallons	\$2.87	\$3.87
Rate per 1,000 Gallons for Customers subject to the Susquehanna River Basin Commission Consumptive Charge of \$0.33 per 1,000 gallons	\$3.20	\$3.44

Fire Protection Service - Public Fire Hydrants

Village Green East Service Area - Each Fire Hydrant	\$32.30
Village Green West Service Area - Each Fire Hydrant	\$36.30

F. As of December 31, 2013, the CWA had 155 full time employees, 68 of which belonged to the Service Employees International Union Local 32 BJ, Mid Atlantic District. The City can not confirm that these figures remain an accurate reflection of the current workforce.